Introduction to Al Literacy Guidelines

A practical roadmap for developing AI competencies aligned with Virginia Tech's mission and values

Executive Summary

These Guidelines, based on the DEC Al Literacy Framework, provide our faculty, staff, and students with a structured approach to developing essential Al competencies. Whether you're an instructor considering Al's role in your classroom, a staff member seeking to improve workflows, or an administrator shaping policy, this document offers a clear path forward.

The guidelines organize Al literacy into five interconnected competency areas, each with three progressive levels. You don't need to master every area. The idea is to focus on what's relevant to your role and responsibilities.

Artificial intelligence is already transforming university operations. Consider these current realities at Virginia Tech: In the classroom, surveys show that over 80% of students regularly use AI tools like ChatGPT for coursework, but both faculty and students feel like they need more support (Digital Education Council, 2024). In research, AI-powered data analysis tools are becoming standard across disciplines, from engineering to humanities. In administration, departments are exploring AI for everything from admissions processing to student support services. The university is also evaluating investments in enterprise AI tools and support programs, with significant budget implications.

These changes aren't theoretical but are happening now. Without structured literacy development, we risk widening gaps between early adopters and those left behind, potentially compromising our ability to meet our goals.

By developing Al literacy systematically, Virginia Tech can ensure equitable access to Al benefits across our community while maintaining academic integrity as we embrace innovation. This systematic approach will prepare students for careers in an Altransformed economy and advance research capabilities across all disciplines. Additionally, it allows us to improve operational efficiency while preserving the human-centered values that define our institution.

The Al Literacy Competency Framework

The Virginia Tech Al Literacy Guidelines organize essential competencies into five interconnected areas that work together to create comprehensive Al literacy. This framework builds on both the DEC Al Literacy Framework and Virginia Tech's Responsible Al Principles.

Five Interconnected Competency Areas



Understanding AI and Data

Grasp how AI systems work. The fundamental concepts that inform decision-making about when and how to use these tools.



Critical Thinking and Judgment

Develop appropriate skepticism and skills to question, verify, and validate Al outputs rather than accepting them uncritically.



Ethical and Responsible Use

Consider the broader implications of Al use, including bias, privacy, intellectual property, and environmental impact.



Human-Centricity, Emotional Intelligence, and Creativity

Strengthen uniquely human capabilities that become more valuable as Al handles routine tasks.



Domain Expertise

Apply AI effectively within your specific discipline or functional area.

Progressive Development Levels

Each competency area can be developed across three levels:

- Level 1: Awareness Understanding what's happening with AI and its implications
- Level 2: Application Using AI tools effectively and responsibly in your work
- Level 3: Leadership Shaping how your department or unit approaches Al

Important: Not everyone needs to reach Level 3 in every area. Target the levels that align with your role and responsibilities.

		Level 1	Level 2	Level 3
*	Understanding Al and Data	Al and Data Awareness	Al and Data In Action	AI and Data Optimization
T	Critical Thinking and Judgment	Question AI Output	Evaluate Al Output	Challenge AI Output
0	Ethical and Responsible Use	Understand Risks	Apply Responsible Practices	Shape Responsible Practices
((X))	Human-Centricity, Emotional Intelligence, and Creativity	Awareness of Human-Al Interaction	Al as Collaborative Tool	Develop Human- Centered Al Practices
⊘	Domain Expertise	Applied Al Awareness	Al Application in Professional Contexts	Strategic Al Leadership

The guidelines organize each area into three levels, allowing you to start at your current comfort level and progress at your own pace:

- Level 1 focuses on awareness and understanding what is happening
- Level 2 moves to application and using Al tools effectively in your work
- Level 3 involves leadership and shaping how your department or unit approaches Al

It is important to note that individuals do not need to reach Level 3 in every area. A staff member might need practical skills (Level 2) in using Al tools for daily work while maintaining basic awareness (Level 1) of broader implications. A department head might need strategic understanding (Level 3) in governance and policy while having foundational knowledge (Level 1) of technical details.

Example Levels for Each Dimension



Level 1

Al and Data Awareness

Description

Individuals develop a basic understanding of Al concepts, how Al systems function, and the role of data in Al decision-making.

Examples of Competencies

Define Al and its key components (e.g. machine learning, automation).

Identify common AI applications in daily life.

Understand the basics of how Al processes data to generate output.

Examples of Actions for Progression

Engage with foundational AI training materials, including introductory online courses or textbooks.

Learn basic data concepts, such as structured vs. unstructured data, and how AI systems process information.

Explore and experiment how AI systems use training data.

Experiment with widely available AI tools (e.g. AI chatbots, translation tools, and recommendation systems) to observe how they function.

Level 2

Al and Data in Action

Individuals can select AI tools for real-world tasks, understand how AI models work, and assess the role of data in AI performance.

Explain how AI models process data and generate output.

Identify factors affecting AI performance, such as data quality.

Understand how to apply Al tools to automate or support professional tasks.

Conduct comparative analysis of different Al models to evaluate their accuracy and limitations.

Use Al-driven analytics tools (e.g. machine learning models, Al-powered data visualization, or automated reporting tools) to extract insights from datasets.

Learn about data management systems and how Al interacts with structured datasets.

Work with datasets in Al applications, focusing on improving data quality for better Al performance.

Level 3 Al and Data Optimization

Individuals critically engage with AI systems, assess their technical capabilities, and strategically integrate AI into decision-making.

Compare different Al models and their applications for a variety of tasks.

Integrate AI into workflows for enhanced efficiency.

Communicate AI system capabilities and limitations to others.

Lead projects involving Al integration, ensuring effective use of data pipelines and model selection.

Lead discussions or training sessions on AI integration, ensuring stakeholders understand AI strengths and limitations.

Contribute to institutional or policy discussions on Al and data governance.

Develop strategies for handling large datasets and improve AI performance for the institution.



	Level 1 Question Al Output	Level 2 Evaluating Al Output	Level 3 Challenge Al Output
Description	Individuals can identify key evaluation criteria for AI output and understand that AI-generated content may contain biases or errors.	Individuals critically assess Al-generated content using established evaluation criteria and identify biases or inconsistencies.	Individuals demonstrate expertise in evaluating Algenerated output with rigorous methodologies, interrogating Al's reasoning processes, and assessing Al's impact on human cognition.
Examples of Competencies	Understand the importance of verifying Al-driven insights with human judgement. Understand basic evaluation criteria for Al-generated content, such as accuracy, consistency, and source reliability. Identify a number of inconsistencies or biases in Al-generated content.	Apply evaluation frameworks to assess the validity of AI-generated insights. Identify and articulate biases or inconsistencies in AI-generated output. Compare AI-generated information against multiple independent sources for verification.	Apply logical reasoning to understand how Al generates responses, analyze the strengths and weaknesses of different Al models and their output, and effectively build upon them. Effectively leverage Al capability to enhance critical thinking skills. Recognize and manage the nuanced impacts of Al in complex, high-stakes situations.
Examples of Actions for Progression	Study introductory materials on AI reliability and accuracy metrics. Compare AI-generated content with verified sources to identify discrepancies. Engage in case studies where AI-generated information led to errors or misinterpretation. Explore AI tools to assess their reliability and accuracy.	Develop structured evaluation rubrics for assessing Al-generated output in an academic or professional setting. Conduct comparative studies of different Al models to assess reliability across domains. Engage in interdisciplinary discussions on Al evaluation methodologies. Start applying Al assessment frameworks to real-world scenarios.	Conduct independent evaluation of AI tools, comparing their output across multiple sources for consistency and accuracy. Refine evaluation methodologies based on exposure to new AI advancements and emerging best practices. Publish assessments or research papers critically examining AI reliability in a specific domain. Apply advanced AI evaluation frameworks to real-world professional, research, or policy contexts.



	Level 1 Understand Risks	Level 2 Apply Responsible Practices	Level 3 Shape Responsible Practices
Description	Individuals understand fundamental AI ethics principles and can recognize potential risks, such as bias, misinformation, and discrimination.	Individuals apply ethical principles and frameworks to evaluate and mitigate risks associated with AI use in various professional and academic settings.	Individuals demonstrate expertise in evaluating, shaping, and advocating for ethical Al policies, governance frameworks, and institutional best practices.
Examples of Competencies	Define key Al ethics principles (e.g. fairness, transparency, accountability, privacy).	Assess AI systems for compliance with ethical standards and legal frameworks.	Critically evaluate ethical implications of Al adoption at an institutional or societal level.
	Recognize how AI systems can perpetuate bias and inequality.	Identify and mitigate risks related to bias, discrimination, and data privacy in AI applications.	Contribute to the development of AI governance frameworks and ethical AI policies.
	Identify ethical concerns in Al-driven decision-making (e.g. hiring, surveillance, law enforcement).	Implement strategies to ensure fairness and accountability in AI decision-making.	Provide guidance on ethical AI adoption in professional, academic, or policy environments.
Examples of Actions for	Study introductory materials on Al ethics, including case studies of ethical failures in Al.	Conduct ethical impact assessments for AI applications in an organization or research setting.	Draft or contribute to ethical AI guidelines within an organization, academic institution, or regulatory body.
Progression	Reflect on personal experiences using Al tools and consider ethical implications.	Engage in interdisciplinary discussions on responsible AI use across different sectors.	Publish research, reports, or policy papers analyzing ethical AI challenges and solutions.
	Analyze a real-world case study where AI ethics were challenged, such as biased hiring algorithms or misinformation spread by AI.	Reflect on internal guidelines for the ethical implementation of AI in a professional or academic environment.	Conduct workshops or training sessions on ethical Al adoption.
	Engage in discussions on ethical dilemmas involving Al decision-making.	Apply ethical AI principles in project development or policy analysis.	Collaborate with AI ethics advisory groups or contribute to national or international policy discussions.



Human-Centricity, Emotional Intelligence, and Creativity

Level 1
Awareness of Human-Al Interaction

Level 2 Al as Collaboration Tool

Level 3 Develop Human-Centered Al Practices

Description

Individuals have a foundational understanding of how Al affects human decision-making, communication, and emotional intelligence.

Individuals critically assess AI-generated content using established evaluation criteria and identify biases or inconsistencies. Individuals integrate human-centered skills into AI-assisted environments to promote responsible, ethical, and fair AI use.

Individuals advocate for human-centered AI approaches, ensuring AI remains a tool that complements rather than replaces human skills.

Examples of Competencies

Recognize how AI influences human behavior, decision-making, and interactions.

Identify situations where AI may lack human sensitivity (e.g. AI-generated feedback, automated decision-making).

Understand the importance of empathy and adaptability in Al-augmented environments.

Apply effective communication strategies and human-in-the-loop strategies when using AI tools in professional and educational settings.

Identify opportunities to enhance human-centered skills and foster creative thinking with AI and propose strategies for continued development.

Assess Al tools to ensure equal and fair access for all user groups.

Develop Al-driven workplace or education policies that safeguard human agency in decision-making.

Establish guidelines for using AI in professional or educational environments that ensure AI complements, rather than replaces, human interaction and creativity.

Conduct empirical studies or pilots testing the impact of AI in human-centered roles

Examples of Actions for Progression

Observe how AI influences human interactions in customer service, education, or workplace settings.

Reflect on personal experiences when using Alpowered communication tools (e.g. chatbots, virtual assistants).

Engage in discussions on the limitations of Al in recognizing human emotions.

Explore literature on the psychological and social impact of AI in human interactions.

Develop case studies on human-centered AI practices and their impact in different industries.

Participate in collaborative projects where Al is integrated into human-driven decision-making.

Explore frameworks for ensuring that AI tools respect social and cultural norms.

Analyze the impact of AI on workforce skills and creativity and propose strategies for maintaining essential human abilities.

Lead research or policy development on the role of emotional intelligence in Al-driven work environments.

Create training programs focused on balancing Al integration with human-centric skills.

Engage with industry or academic stakeholders to define best practices for human-Al collaboration.

Create reports or guides advocating for humancentered Al principles in education, governance, or business.



	Level 1 Applied Al Awareness	Level 2 Al Application in Professional Contexts	Level 3 Strategic AI Leadership
Description	Individuals develop a basic understanding of how AI is used in their specific field and can identify relevant AI tools and applications.	Individuals can effectively use Al tools to support tasks, optimize workflows, and improve decision-making within their discipline.	Individuals develop advanced expertise in Al applications within their discipline, ensuring Al is effectively integrated into strategic decision-making.
Examples of Competencies	Identify key AI applications relevant to a specific domain (e.g. AI in medicine, law, education, finance). Recognize how AI is transforming professional roles	Select and apply AI tools that enhance efficiency and accuracy in a professional or academic setting. Assess the strengths and weaknesses of AI	Evaluate and refine Al adoption strategies within the field, considering regulatory, ethical, and operational constraints.
	and industry standards.	applications within specific processes or parts of the value chain.	Lead the implementation of Al-driven innovations in a professional or academic context.
	Understand the basic limitations of AI when applied in a particular field.	Integrate Al insights into professional decision-making while understanding Al's role as a complement to human expertise.	Develop training materials or guidelines to enhance Al literacy among peers and colleagues in the field.
Examples of Actions for	Explore and experiment with domain-specific AI tools. Participate in discussions or case studies related to AI	Implement AI-powered solutions in professional workflows, assessing their impact on efficiency and accuracy.	Conduct industry-level assessments of Al adoption trends and their impact on professional practice.
Progression	applications in the field.	Compare multiple Al tools within the field to determine	Publish findings on AI applications in a particular field through research, white papers, or industry reports.
	Engage in introductory training sessions focused on AI for a specific sector.	best-fit applications. Conduct small-scale research or pilot projects testing AI solutions in a specific professional setting.	Participate in advisory or policy groups to influence Al adoption and governance at an institutional level.

Alignment with Virginia Tech's Mission and Principles

These guidelines directly support Virginia Tech's Responsible Al Principles:

- 1. Mission Alignment: Ensuring Al furthers teaching, research, and outreach
- 2. Innovation for Good: Exploring Al boldly while managing risks
- 3. Human-Centered Benefit: Al extends rather than replaces human capabilities
- 4. Responsible & Ethical Use: Considering broad implications before deployment
- 5. Fairness & Transparency: Reducing bias and maintaining openness
- 6. Human Judgment & Accountability: Keeping humans in the loop
- 7. Data Security & Privacy: Protecting our community's information

By developing AI literacy, we embody our motto "*Ut Prosim*" (That I May Serve), ensuring technology serves humanity's best interests.

Moving Forward Together

These guidelines will continue to evolve as Al technology and our understanding of its implications develop.

Whether you are a faculty member considering how to address AI in your classroom, a staff member interested in using AI to improve your workflow, or an administrator considering policy implications, these guidelines provide a starting point for informed engagement with AI at Virginia Tech.

The goal is not to make everyone an AI expert but to ensure everyone in our community has the literacy needed to work effectively and ethically with AI technologies. Similar to how we expect basic digital literacy without expecting everyone to be a computer programmer, we are working toward a future where AI literacy is part of standard professional competencies at the university.

Sources

- Digital Education Council. (2024). Digital Education Council Global AI Student Survey 2024: AI or Not AI: What Students Want. https://www.digitaleducationcouncil.com/post/digital-education-council-global-ai-student-survey-2024
- Digital Education Council. (2025, March 3). Digital Education Council Al Literacy Framework. https://www.digitaleducationcouncil.com/post/digital-education-council-ai-literacy-framework